Expecting the Unexpected: Developing Autonomous-System Design Principles for Reacting to Unpredicted Events and Conditions

Assaf Marron assaf.marron@weizmann.ac.il Weizmann Institute of Science Rehovot, Israel

Sarah Pollack sarah.pollack@weizmann.ac.il The Davidson Institute of Science Education Weizmann Institute of Science Rehovot, Israel

Lior Limonad LIORLI@il.ibm.com IBM Research Haifa, Israel

David Harel david.harel@weizmann.ac.il Weizmann Institute of Science Rehovot, Israel



Figure 1: Japan, 2011. Motorists make U-turns and drive away upon encountering a tsunami wave. (A TV screen capture at https://www.youtube.com/watch?v=coPW6unxeY8.)

ABSTRACT

Permission to make digital or hard copies of all or part of this work for personal or classroom use is granted without fee provided that copies are not made or distributed for profit or commercial advantage and that copies bear this notice and the full citation on the first page. Copyrights for components of this work owned by others than ACM must be honored. Abstracting with credit is permitted. To copy otherwise, or republish, to post on servers or to redistribute to lists, requires prior specific permission and/or a fee. Request permissions from permissions@acm.org.

© 2020 Association for Computing Machinery. ACM ISBN 978-x-xxxx-x/YY/MM...\$15.00

https://doi.org/10.1145/nnnnnnnnnnn

When developing autonomous systems, engineers and other stakeholders make great efforts to prepare the system for all foreseeable events and conditions. However, such systems are still bound to encounter situations that were not considered at design time. For reasons like safety, cost, or ethics it is often highly desired that these new cases be handled correctly upon first encounter. In this paper, we first justify our position that there will always exist unpredicted events and conditions, driven by, e.g., new inventions in the real world, the diversity of world-wide system deployments and uses, and the possibility that multiple events that were overseen at

SEAMS'20,

SEAMS'20,

design time will not only occur, but will occur together. We then argue that despite the unpredictability, handling such situations is indeed possible. Hence, we offer and exemplify design principles, which, when applied in advance, will enable systems to deal with unpredicted circumstances. We conclude with a discussion of how this work and a much-needed thorough study of the unexpected can contribute toward a foundation of engineering principles for developing trustworthy next-generation autonomous systems.

KEYWORDS

Autonomous systems, Systems Engineering, Software Engineering, Trustworthiness, Robustness, Unexpected Events, Unpredictable Circumstances

ACM Reference Format:

Assaf Marron, Lior Limonad, Sarah Pollack, and David Harel. 2020. Expecting the Unexpected: Developing Autonomous-System Design Principles for Reacting to Unpredicted Events and Conditions. In *Proceedings of SEAMS'20.* ACM, New York, NY, USA, 6 pages. https://doi.org/10.1145/nnnnnnnnnnnnnn

1 INTRODUCTION

Can the engineer of an autonomous system, such as a self-driving car or an in-hospital delivery-assistant robot, predict *all* conditions and events that it may encounter?

Clearly the answer is negative, and there are many reasons: (1) The system will encounter new objects and systems that might be invented and created only after the system at hand is built and deployed, and the users or owners of the deployed system may not apply relevant updates, if any are available at all. (2) For reasons of cost and time, developers sometimes choose to not consider certain less likely events, relying on other mitigating factors (like natural help from nearby humans) to handle them. (3) Successful autonomous systems will be distributed world-wide, and at least some of them are likely to be deployed in environments with which the developers were not familiar and did not consider. (4) Autonomous systems will often operate in rich environments characterized by many variables and actors (both humans and systems); even the most sophisticated testing and verification tools we have cannot analyze the exponentially-many combinations of actions and variable values, both intended and unintended. (5) Any system is likely to be the target of malicious attacks - physical or cyber in nature - by criminals, hackers and foreign bodies; such attacks are likely to seek vulnerabilities in the systems, which by definition are those aspects that the developers did not prepare for and were not expecting.

Thus, we may ask: is it realistic to expect autonomous systems of the future to be able to handle such unexpected events? After all, they were unexpected! Here, we claim, the answer is positive. This makes some sense, since humans do it all the time, sometimes successfully and sometimes less so (malicious attacks are a special case). Humans are even required to react in certain ways: when an unexpected event occurs a human's reaction is often brought up in a court of law, because, say, someone was hurt, and the judge will consider what a reasonable person would have done in such a case.

We believe that systems, like humans, are also required to react properly upon their first encounter with an unexpected situation. Once next-generation autonomous systems are deployed, the world

Marron, Limonad, Pollack, Harel

175

176

177

178

179

180

181

182

183

184

185

186

187

188

189

190

191

192

193

194

195

196

197

198

199

200

201

202

203

204

205

206

207

208

209

210

211

212

213

214

215

216

217

218

219

220

221

222

223

224

225

226

227

228

229

230

231

232

will not be able to restrict or constrain innovation, nor stop the occurrence of unusual combinations of events. Such systems will have to be updated in an ongoing manner with instructions for dealing correctly with these new situations. The risks involved may well outweigh what society will be able to handle with appropriate insurance, by imposing regulations on people's behavior, or by simply accepting certain pains or costs in return for the benefits a new system.

Thus, while the developers must always study the system and its target environments extensively in preparation for the future, there remains the question of how to equip a system to deal with its unexpected encounters. In [6], Harel, Marron and Sifakis argue that a new foundation is needed for engineering next generation autonomous systems, which they term *Autonomics*. The problem of dealing with unpredicted—or even unpredictable—events and conditions, is a central part of the problem.

In Sections 2,3, 4 and 5, we propose several engineering practices that can help the successful handling of always-impending occurrences of unexpected events and conditions. These are organized in groups: reactive high level behaviors, knowledge that the system must have at its disposal, and considerations emanating from the system's being part of a larger ecosystem of humans and machines. This preliminary list was compiled from discussions with scientists and professionals, and reviewed and augmented following an educational workshop for students at the Weizmann Institute of Science. We expect that the list will be extended as part of the systematic construction of the Autonomics engineering foundation.

Then, in Section 6, we propose that the topic of dealing with the unexpected deserves a broader and deeper theoretical underpinning in order to become part of a practical engineering foundation, and we review related research that can support such an endeavor.

2 REACTIVE AND PROACTIVE BEHAVIORS AND SKILLS

2.1 Specifying High-level Behavioral Reaction

Throughout life we observe many behavioral patterns. For example, much has been written about Fight or Flight in nature as generic solutions for handling the environment with limited capabilities for sensing, physical acting, and cognitive processing. In the world of science fiction, Asimov suggested generic laws to govern all robotic behavior, related to not injuring others, obedience, and selfpreservation. Certain social norms and etiquette, as well as business rules, form another facet of practical, yet high level, programming of behavior. We propose that one can even today build into the system concrete behavioral rules that use abstract concepts, like "When sensing danger, get away", "when under attack, find shelter", "when you cannot understand what is happening, slow down". Separate definitions can classify sensory data indicators as 'danger' 'attack' or 'not understood', and assign various actuator capabilities for implementing the reactions of 'getting away', 'finding shelter', or 'slowing down'. For example, for an autonomous vehicle (AV) on a highway, slowing down may mean reducing speed, whereas for a robot or a delivery vehicle on a factory floor or plant yard (FFAV) 'slowing down' may be implemented as an immediate stop. For getting away from danger on a city street, an AV could make a Uturn, whereas an FFAV may simply switch into reverse gear. Rules

173

174

291

292

293

294

295

296

297

298

299

300

301

302

303

304

305

306

307

308

309

310

311

312

313

314

315

316

317

318

319

320

321

322

323

324

325

326

327

328

329

330

331

332

333

334

335

336

337

338

339

340

341

342

343

344

345

346

347

348

like these were probably in the backs of the minds of first-line
 drivers in Figure 1, who saw the tsunami wave and immediately
 turned back.

As part of such concrete, yet high-level behaviors, the system may have not only goals and constraints, which are common concepts in system design, but also *responsibilities*. For example, an autonomous taxi has goals (e.g., to transport passengers between two points), and requirements (e.g., to comply with traffic and safety rules). However, if we also program into the system the more general responsibility for passenger safety, additional behaviors may emerge when unexpected events occur. We might want such a new behavior to mimic what happens when a person drives a friend in a foreign city and some major failure or traffic jam occurs; namely, the driver is expected to help the passenger find an alternative means of transportation, and not merely abort the goal and abandon them.

2.2 Probing

236

237

238

239

240

241

242

243

244

245

246

247

248

249

250

251

252

253

254

255

256

257

258

259

260

261

262

263

264

265

266

267

268

269

270

271

272

273

274

275

276

277

278

279

280

281

282

283

284

285

286

287

288

289

290

When encountering an unfamiliar situation, a system can actively explore what it means. For example, assume that an FFAV's narrow route in the plant yard is blocked by a large unknown object. The FFAV should be able to figure out if the object is just an empty cardboard box or plastic bag blown over by the wind. Standard cameras and basic actuators, like a robotic arm, combined with internet image lookup should be enough for detecting this fact, maybe accompanied by slight prodding of the object by the FFAV body. The robot can then decide whether to push the box or bag aside, pass around it, or call for help. An important design implication here is that for probing certain unexpected objects and situations the system may need to be equipped in advance with additional sensors and actuators, or have dynamic access to other such facilities (like security cameras or other robots), beyond the minimum required for completing its missions in typical environments.

2.3 [Self-]Reflection

The system should be able to "look" at itself and recognize its own state and history, using this information in its decision making. Unlike a poor fly repeatedly attempting to escape through a glass window, an autonomous system should be able to notice that it has been in the current state before, or that a certain action did not yield the desired results, and apply appropriate actions. For example, from the movie [11] it appears that the MIT robot in the DARPA competition of 2015 begins to shake, loses its balance and falls when it tries to step out of a still-moving vehicle. In addition to standard events indicating arrival at the destination and that it is time to step out of the car, it is possible that having the robot sense that it is still moving forward, or sensing that it is beginning to shake, could be used to prevent the actual damaging fall.

The reflection can extend far into the past. Given a current situation, the system can examine historical event logs to determine which actions yielded desired results in similar situations.

To enrich state awareness, designers can pre-specify finer levels or order of desirability among states. The system can then apply these in its planning decisions; see e.g., the discussion of soft goals in [1].

Reflection applies also to broader context. For example, An autonomous system may need to be aware that it should be quiet, say, late at night, or when someone is having an important conversation, and consequently change its action plans. Or, an AV trained to drive on the right, may realize that it is in country where driving is on the left, and determine that it should stop completely and/or turn over control to someone else.

An important form of reflection is understanding causality relationship between system actions and expected and unexpected results. This can help in handling such unexpected situations which may stem either from (errors in) system decisions or from environmental changes.

2.4 Physical and Logical Look-Ahead

The farther the system can look ahead in space and in time, the less unexpected the future will turn out to be. A high-mounted 360degree camera can provide a better view for an AV than the standard driver view. Access to plant security cameras can provide an FFAV with an up-to-date real-time map of all stationary and moving objects relevant to its path and mission. Run-time simulation can provide predictions, e.g., whether the stationary car that just turned on its lights will start moving, or whether the system's battery has enough charge to complete the current mission.

2.5 Preparing and Pursuing Alternative Solutions

Autonomous systems should be designed with several alternative solutions for completing their tasks, in addition to component redundancy and extra capacity that can compensate for failure or performance constraints.

Relating to the example of a taxi system and a foreign passenger (in Section 2.1), the system should not only be able to find alternative routes when it encounters traffic jams and blocked roads. Should the system realize that it cannot complete its mission, it should be able to automatically transfer the passenger into another mode of transportation—such as taking them to a train station or calling another taxi on their behalf.

3 KNOWLEDGE AND SKILL ACQUISITION

3.1 Knowledge of the system's own capabilities

The availability of the system's sensors and actuators should be "known" generally, and be accessible to multiple components rather then be invoked only by mission-specific code. In this way, scenarios for, e.g., providing camera views to other programmed functions or to a human assistant, or operating the motors upon demand to handle unexpected conditions, could emerge from automated planning when facing new conditions. Agent design concepts such as Belief-Desire-Intention (BDI) [5] can help implement such approaches. Such knowledge can also be useful when the autonomous system is called upon to help other systems, carrying out functions beyond its original ones.

Knowing the system's own capabilities involves also confirming their existence and proper operations. If a component has already failed, it is better to proactively discover it in advance, rather than wait until the capability is needed.

3

407

408

409

410

411

412

413

414

415

416

417

418

419

420

421

422

423

424

425

426

427

428

429

430

431

432

433

434

435

436

437

438

439

440

441

442

443

444

445

446

447

448

449

450

451

452

453

454

455

456

457

458

459

460

461

462

463 464

381

382

383

384

385

386

387

388

389

390

391

392

393

394

395

396

397

398

399

400

401

402

403

404

405

406

3.2 Access to General World Knowledge

For carrying out many of the unexpected functions, the system must have common knowledge about the world, and "laws of nature" in the environment in which it operates: from a physics engine that understands gravity, speed, friction and impact, to predicting object behavior (e.g., stationary boxes on the floor don't start moving on their own; people, on the other hand do; the speed of a human walking is at most X, and the speed of an electric scooter can reach Y in a few seconds). This knowledge can be made local to the autonomous system, or made accessible from other systems or servers.

3.3 Automated Run-time Knowledge Acquisition

Systems can obtain valuable information in real time. One can only wonder if any of the drivers turning back in Figure 1 did so not because of what they saw, but because they just heard a tsunami warning siren or announcement. Collecting weather and road condition information, AVs can thus 'predict' that their planned route will be impassable due to a snowstorm forecast, and an FFAV checking the locations of humans in a plant may discover that there is no person to receive the current delivery, and perhaps reschedule the entire trip. This aspect is, of course, closely related to the look-ahead discussed in Section 2.4.

3.4 Learning and Adaptivity

Having systems learn from their own successes and failures and other aspects of experience is a key theme in modern engineering and is crucial also to handling unexpected events. We propose that learning and adaptivity can be applied in a broader way. For example, if an AV or a system of AVs also learns and shares knowledge about the behavior of the objects they see in their environment, such as strange agricultural machinery in a field, it is possible that an AV would handle better the very first situation in which they encounter such an object.

4 VIEWING THE SYSTEM AS A SOCIAL ENTITY

Humans often deal with unexpected circumstances by relying on various forms of interactions with others. In this section, we discuss design considerations and proactive work of the system, which mimic such social reliance and collaboration, potentially reducing unexpected circumstances and facilitating handling them when they do occur.

4.1 Delineating the System's Scope of Responsibility

"No Man is an Island", says John Donne. The same holds for systems, especially autonomous ones. Relating to the earlier discussion on responsibilities, it is important to articulate roles and responsibilities. Who is responsible for getting an executive from an airport in a foreign city to an important meeting in town, safely and on time? The autonomous taxi itself? The taxi company? The executive himself or herself? The company for which the executive works and has arranged the trip? Moreover, if there is a problem with the AV and alternatives are sought, whose responsibility is it to provide another vehicle, to arrange for another mode of transport, to decide to send someone else to the meeting, or to arrange for a teleconference instead? Determining these roles in advance can be very useful in handling the unexpected.

Given some 'responsibility space' in a problem domain (see discussion of ontologies in Section 6) one may even consider formalverification approaches to help close any gaps in assignment of responsibilities and roles.

4.2 Mimicking Others

Some of drivers in Figure 1 probably did not see the tsunami wave themselves and did not hear about it on the radio, but reacted to the other drivers' sudden reversal and flight. Systems should be able to apply such mimicking too, when appropriate. For example, if an AV proceeding along a two-lane road notices that it own lane is completely empty but that the other one consists of a long line of queued cars, it should probably mimic the queued cars and ease into their lane, "realizing" that the empty lane is blocked and should not be used.

4.3 Asking for Help and Support

Prompting a human for aid at important decision points or in carrying out tasks that the system cannot do itself, is a standard and common practice in system design, so it is only natural that autonomous systems facing unexpected circumstances should do the same. However, this latter context requires special attention and perhaps different design. Examples of question that have to be addressed are: Who should be contacted when such a situation requires outside help, a human or another machine? Should the contacted agent (human or machine) be in a remote central control function or physically close to the system? What skills and capabilities must the helping agent have? What information should the autonomous system communicate to the selected helper? What interfaces are needed in the autonomous system to enable such help? (Having the system apply its own capabilities to help others is discussed in Sections 3.1 and 4.6.)

4.4 Enabling Passive Acceptance of Help

An autonomous system may not always be aware that it is in need of help, but should nevertheless facilitate it. A passerby should be able to communicate to an AV that there is some alarming danger ahead; a control center should be able to take over and override systems decisions—either forcing certain behaviors or a complete standstill; or if the system is stuck in a place with no outside communication it should be able to communicate (through computer display or local data communications, or just a fixed printed sticker) enough information about its identity (and possibly its current state), so that other agents can act at their own initiative, or transmit the information onward to the owners of the system from another location.

4.5 Communicating Overall Plans and Present Intentions

Turn signals and brake lights are simple facilities that indicate a driver's intention and thereby help prevent accidents and reduce

523

524

525

526

527

528

529

530

531

532

533

534

535

536

537

538

539

540

541

542

543

544

545

546

547

548

549

550

551

552

553

554

555

556

557

558

559

560

561

562

563

564

565

566

567

568

569

570

571

572

573

574

575

576

577

578

579

580

stress. Communication, coordination and negotiations are already a 465 common design aspect in multi-agent systems [5, 7]. Autonomous 466 systems can communicate their intentions much more broadly, with 467 great effect. For example, an AV can communicate its planned route, 468 469 thus helping navigation systems predict road congestion; it can also indicate from far away when it plans to stop at a crosswalk, 470 allowing pedestrians to move forward sooner. An industrial robot 471 can communicate its intended next steps, allowing humans to work 472 more safely closer to it. 473

4.6 Recording and Sharing Static and Dynamic Knowledge

Trust in the system, and/or in the organization controlling it, can be dramatically enhanced by providing information that contributes to the mitigation and handling of unexpected conditions. One aspect is sharing static information about how the system is built and how it is programmed to behave. Another is collecting and sharing dynamic information both about the system's own behavior and about its environment. The latter can be passive — as in sharing security camera recordings — or proactive, reporting current conditions, changes relative to known maps, hazards, or even reporting humans and other devices that it has encountered and who may need help.

4.7 Negotiations

474

475

476

477

478

479

480

481

482

483

484

485

486

487

488

489

490

491

492

493

494

495

496

497

498

499

500

501

502

503

504

505

506

507

508

Often dealing with the unexpected is difficult because of constraints and specific instructions imposed at design time. However, in real life many constraints are bendable. Human drivers often communicate with others in order to resolve issues like being in the wrong lane; people standing in a queue can negotiate to allow one who is in a hurry to proceed; and many people in a room can find ways to have everyone feel comfortable with the temperature, combining opening or closing of windows, settings of the A/C, wearing jackets, and/or rearranging the seating. When encountering unexpected events and conditions, an autonomous system should be able to participate in such negotiations with the entities in its environment, by communicating its desires, what it can and cannot change, understanding the (changing) needs of others, and adjusting its goals and plans. Here again, BDI concepts [5] may prove instrumental.

5 PROACTIVE EXPLORATION OF THE EXPECTED

Complementing the sections on how to deal with the inevitable oc-509 510 currence of unexpected circumstances, we briefly review techniques which one can use in exploring the problem domain in anticipation 511 of possible situations, towards making explicit, ordinary prepara-512 tions: (1) straightforward studies of the system and its environment 513 514 using documents, existing systems, brainstorming with colleagues and domain experts, etc.; (2) considering the system's operation in 515 related but more challenging environments, e.g., for an AV, instead 516 517 of an intended modern quiet suburban neighborhood, consider it operating in a busy narrow alley of a medieval town packed with 518 519 tourists; or, for an FFAV, instead of the originally targeted hospi-520 tal environment, consider it operating on a factory floor or plant 521 yard; then, reapply relevant new aspects of the more demanding 522

conditions back to the original environment; (3) challenging developers and colleagues to create failure situations for the system; (4) studying famous failures in similar systems and environments; (5) building models of the environment and the system, running simulations, and then examining simulation runs for emergent properties that can suggest vulnerabilities; (6) noting in the above rather standard simulations aspects that appear too synthetic or oversimplified and 'digging deeper' in those; e.g., if an AV simulation exhibits a very low variability in pedestrian behavior, one can think of what the system should do if it encounters a performing street juggler, or a drunk brawl outside a bar, and do this analysis regardless of whether the current simulator can recreate these conditions or not; (6) mentally simulating the drafting of a classical legal contract with regards to the system's behavior, focusing on using certain terms in advance which can cover broad situations when unexpected situations occur.

6 TOWARD A "SCIENCE OF THE UNEXPECTED"

We believe that preparing systems to deal with the unexpected should be one of the topics covered by the Autonomics engineering foundation discussed in [6]. Going beyond the specific ideas listed in the preceding sections, the foundation should cover the topic accompanied by systematic engineering methodologies for all phases of development, by reusable specification libraries, domain-specific ontologies, simulation, testing and verification tools, and more.

In addition, we believe that there will be a need for a scientifically rigorous apparatus for the domain. This should facilitate detailed and broad study of the unexpected, ensure fresh examination and evolution of the solutions, as systems and the real world evolve, and enable critical assessment of the quality (e.g., completeness, non-ambiguity) of all associated practices and artifacts.

To evolve such theoretical instrumentation, various perspective approaches may be adopted. Below we briefly discuss two, and acknowledge that there is still much more to be investigated.

One possible perspective is to incorporate concepts from *digital twin* approaches [4], or more fundamentally, to use a *representational model* as part of the *deep-structure* view of an Information System (IS), as proposed by Wand and Weber [13]. According to this view, an IS is seen as a digital means for representing some domain or some part of the real-world. For example, a camera complemented by automatic object detection algorithm and data persistence should faithfully represent the elements anticipated to exist in the real-world environment in which the system is deployed.

This view has also given rise to the adoption of various ontological theories, such as the one by Bunge [2], for determining the capacity of any IS to faithfully represent its real-world environment. This way, an ontological taxonomy can determine, for example, the validity of any object instantiated in a system, i.e., whether it has meaning or semantics within the domain, regardless of its concrete classification in the IS. Instead, each such object can belong to a corresponding ontological concept such as a thing or an event in the real world. This approach can assist in formal definitions of the unexpected, such as this: SEAMS'20,

Definition 6.1. We say that an object, an event-occurrence or a system state which is associated with a particular concept in a given ontology is *unexpected* in the context of a given system, if either (a) the ontological concept (i.e., class) does not have a representation in the system, or (b) the system cannot effectively associate the object, state, or event-occurrence with the (existing) system representation of the ontological concept, dynamically, at run time.

According to the ontological view and the above definition, we can now also conclude that any IS, being an artifact, is always susceptible to *ontological deficit*, where it may create or encounter objects that lack a corresponding interpretation in the system. Recognizing this deficit in real time and perhaps transferring the object for handling by humans or by another system can be part of a design for dealing with the unexpected.

Different systems may also differ in the way they implement the classification mechanism. For example, the work by Parsons and Wand [9] has criticized the assumption of *inherent classification*, under which an object can only be recorded if it is a member of a certain class. The same implementation also mandates the specification of each class via the collection of its objects (i.e., *classification-by-containment*). An example of a mechanism that conforms to this approach is the traditional *relational database* model and the underlying operations thereof [3]. In object oriented programming, multiple inheritance and interfaces address some of these issues, but the basic classification remains.

A system that does not conform to the assumption of inherent classification enables the recording of objects independent of their class membership(s). Furthermore, in [9], the authors suggest one such alternative, in which a *classification-by-property* approach is employed. This approach entails articulation of objects and of classes independently of each other, and specifying classes and objects via their properties. For example the class(*dangerous-species*) may be defined as any living entity that possesses any one of the properties {eye-size = big, teeth-size = big, crawling-ability = true}. Similarly the object(snake1) may be defined as an entity that possesses the properties {location = *location1*, crawling-ability = true}.

Decoupling specifications of classes and objects is essential for dealing with the existence of the unknown, that is, objects in the domain that have no meaning in the system. The importance of a specification as given in the above example is not only in allowing the ad-hoc determination of *snake1* as being an instance of the class *dangerous-species*. It is also in allowing an independent representation of an object like *snake1*, regardless of whether or not we know its class. An unexpected object produced in or encountered by a system that conforms to the assumption of inherent classification is at risk of being either incorrectly classified or altogether dropped. Both may lead to undesired outcomes.

Another perspective is a socio-technical one, where a human encounters unexpected events or conditions and a system augments the person's capabilities in dealing with the situation [8], while mitigating biases. For example, a security officer in a large store may be monitoring the store via multiple screens. According to the *representativeness heuristic* introduced by [12], the officer, as a human being, may focus on certain kinds of people, based, say, on appearance, as opposed to focusing on actual behavior. Finally, research in neurology, psychology, philosophy, discusses at length many issues of reconciling reality, perception and expectations (see, e.g., [10] and references therein). Advancing insights about the human mind may well feed into our engineering goals.

ACKNOWLEDGMENTS

This work has been supported in part by a grant to David Harel from Israel Science Foundation, the William Sussman Professorial Chair of Mathematics, and the Estate of Emile Mimran. The authors thank Baruch Feldman, Yair Finkelstein, Ayelet Marron, Orley Marron, Anthony Morena, Fabio Patrizi, and Meir Shani for valuable discussions and suggestions.

REFERENCES

- Ilia Bider, Paul Johannesson, Pnina Soffer, and Yair Wand. 2005. On the notion of soft-goals in business process modeling. *Business Process Management Journal* (2005).
- [2] Mario Bunge. 1978. Treatise on Basic Philosophy. Vol. 3 : Ontology. I : The Furniture of the World. *Revue Philosophique de la France Et de l'Etranger* 168, 3 (1978), 376–377.
- [3] E. F. Codd. 1970. A Relational Model of Data for Large Shared Data Banks. Commun. ACM 13, 6 (June 1970), 377–387. https://doi.org/10.1145/362384.362685
- [4] A. El Saddik. 2018. Digital Twins: The Convergence of Multimedia Technologies. IEEE MultiMedia 25, 2 (Apr 2018), 87–92. https://doi.org/10.1109/MMUL.2018.
- [5] Michael Georgeff, Barney Pell, Martha Pollack, Milind Tambe, and Michael Wooldridge. 1998. The belief-desire-intention model of agency. In *International* workshop on agent theories, architectures, and languages. Springer, 1–10.
- [6] David Harel, Assaf Marron, and Joseph Sifakis. 2019. Autonomics: In Search of a Foundation for Next Generation Autonomous Systems. arXiv preprint arXiv:1911.07133 (2019).
- [7] Gal A Kaminka. 2013. Curing robot autism: a challenge.. In AAMAS. 801–804.
 [8] Wanda J. Orlikowski and C. Suzanne Iacono. 2001. Research Commentary: Desperately Seeking the "IT" in IT Research—A Call to Theorizing the IT Artifact. Information Systems Research 12, 2 (2001), 121–134. http://www.jstor.org/stable/
- [9] Jeffrey Parsons and Yair Wand. 2000. Emancipating instances from the tyranny of classes in information modeling. ACM Transactions on Database Systems (TODS) 25, 2 (2000), 228–268.
- [10] Clare Press, Peter Kok, and Daniel Yon. 2019. The perceptual prediction paradox. Trends in Cognitive Sciences (2019).
- [11] Russ Tedrake. 2015. Video of a an MIT Robot at DARPA Challenge. https://www.youtube.com/watch?v=0RlLGZ78-Bs. Accessed 1/2020.
- [12] Amos Tversky and Daniel Kahneman. 1974. Judgment under Uncertainty: Heuristics and Biases. Science 185, 4157 (1974), 1124–1131. http://www.jstor.org/stable/
- [13] Yair Wand and Ron Weber. 1995. On the deep structure of information systems. Information Systems Journal 5, 3 (1995), 203–223. https://doi.org/10.1111/j.1365-2575.1995.tb00108.x arXiv:https://onlinelibrary.wiley.com/doi/pdf/10.1111/j.1365-2575.1995.tb00108.x